



**haringey strategic partnership**

Local Area Agreement  
2008 – 2011

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# Introduction

I am pleased, on behalf of Haringey Strategic Partnership, to present this new Local Area Agreement for the next 3 years.

Haringey Strategic Partnership (Haringey's Local Strategic Partnership) brings together public sector, business, community and voluntary sector organisations to improve the quality of life for all the people of Haringey. We are working together to deliver the real improvements in services that residents have said they want to improve their quality of life.

This new Local Area Agreement sets out those priority improvements areas that the Partnership will focus on for the next 3 years. It represents the collective view of the Partnership to deliver outcomes for our residents and communities that will make a significant difference in the medium term and ensure that we keep on track to achieve our longer term ambitions in the Sustainable Community Strategy.

In developing this agreement our aim is to deliver noticeable and lasting improvements and that Haringey is, and will continue to be, "A place for diverse communities that people are proud to belong to".

Councillor George Meehan

Leader of the Council and Chair of Haringey Strategic Partnership

May 2008

## **The Haringey Story**

The Haringey story is one of differential settlements, throughout the transition from an agricultural society to one of urban businesses and lifestyles. Ours is a history influenced from the earliest times by the inward and outward movement of people, and our connectivity to London, the regions and the world.

The growth of public transport, both train and tram, had an enormous effect on Wood Green, Tottenham, Bounds Green and Stroud Green in the second half of the nineteenth century. This began in 1859, with a station at Wood Green for the Great Northern Railway line from Kings Cross. In 1872 the Enfield to Liverpool Street line was opened, with stations at Seven Sisters, Bruce Grove and White Hart Lane. In 1873, Alexandra Palace station opened served by a branch line from Highgate.

In 1891 Tottenham had a population of 71,343. By 1931 this had grown to 157,772, with a large Jewish and East European community concentrated around the Hale.

This was the forerunner to the borough wide diversity that we celebrate in Haringey today, with our people speaking more than 100 languages, representing the continents of Europe, Asia, Africa, South and North America and the islands of the Caribbean.

## **The present place**

The London Borough of Haringey consists of the former boroughs of Hornsey, Wood Green and Tottenham, which were amalgamated in 1965. Today Haringey reflects its past history of differential growth, its transport and road links. The borough retains its pattern of older “village” centres and open spaces alongside more recent development, and is home to the London landmarks of Alexandra Palace, Bruce Castle Museum and Spurs’ White Hart Lane stadium. The borough stretches from the prosperous neighbourhood of Highgate in the west to Tottenham in the east; one of the most deprived areas in the country, Haringey is a borough of dynamic contrast, of wealth and relative poverty, with a hugely diverse and growing population.

Our challenge is to find ways of maintaining the distinctiveness of our different centres, making the most of our opportunities by building on our positive achievements of recent years to create a strong, secure, empowered and cohesive place where all can fulfil their potential and make their contribution to the wider community.

We are working in partnership on the development of our spatial and physical assets to enhance community safety, cohesiveness and sustainability. We are also building and investing further in our people so that they achieve health and educational outcomes which give them a wide range of personal choice throughout their life - increasing the prosperity of the borough in terms of access to jobs and opportunities to do business and live preferred life styles.

Haringey is strategically located in the London-Stansted growth corridor. With excellent transport links to the West End, the City, Stansted itself, Stratford and the 2012 Olympics site, the borough is good for business and for commuting – with an estimated 350,000 new jobs to be created within an hour’s travelling distance from the borough by 2016.

The potential of our own major development sites – the extensive former utilities lands of the Haringey Heartlands, and underused waterside light industrial areas of Tottenham Hale – is now being unlocked through an ambitious regeneration strategy, to create 9,000 jobs and 8,000 new mixed tenure homes.

We are well placed to contribute to a resurgent North London economy, and with our neighbours Enfield and Waltham Forest we share the major regional regeneration opportunities and challenges of the Lee Valley.

## **Haringey’s People**

The borough has a growing population, projected to increase by 23 per cent by 2031, with the numbers of children rising at the fastest rate. Over half our population is under

35; our population aged over 50 is also increasing, from 48,295 in 2001 to an estimated 60,400 in 2021.

Haringey's tradition of diversity continues, with some 50 per cent of our population overall, and three-quarters of our young people from ethnic minority groups. Within the borough there are more than 100 languages spoken.

Our people are entrepreneurial, with global connections. Through raising educational achievement and narrowing the gap between existing skills and the demands of the 21<sup>st</sup> century economy we want to maximise employment opportunities for everyone.

Active citizenship is a key part of our community. We have some 800 organisations in our voluntary, community and faith sectors, providing a firm basis for extending involvement and cohesion.

We put social justice and equalities at the heart of what we do. Haringey has welcomed new communities over the centuries and we have fostered excellent community relationships. Haringey is a cohesive borough that respects diversity and promotes those values that we hold in common. This commitment will continue to bond our community and make Haringey a better place to live.

### **Our Key challenges are to:**

- Ensure that we maintain our excellent community relations through building on the shared understanding we have and the positive reasons that have always drawn people to Haringey;
- Encourage inward investment into Haringey to help unlock the potential that exists;
- Meet the demands of a growing population and maximise our opportunities as we need greater investment in services, housing and infrastructure and transport to improve connectivity with areas of opportunity;

- Tackle deprivation and child poverty; our aim is to reduce the impact of poverty on the lives of our children and put in place the opportunities and encouragement needed, such as improved schools and more and better housing, to enable our children and their families to overcome the barriers of deprivation;
- Meet the need for growth through sustainable development, tackling the effects of climate change;
- Reduce levels of worklessness through sustainable employment and increased skill levels, particularly in the east of the borough;
- Reduce the fear and incidence of crime through building on locally focused work and intelligence;
- Address the health inequalities that exist across the borough - improving the quality of life and extending opportunities for people to take greater responsibility for their health and exercise greater choice over their care, so that they can lead fulfilling independent lives;
- Enhance the experience that our residents and stakeholders have within the borough and continue to improve perceptions of existing and potential residents and businesses;
- Encourage more active citizenship and greater involvement of residents in the planning and design of services to the community.

Haringey's residents say that Haringey is now a better place to live. We know that the fear of crime has significantly reduced and that perceptions around the repair of roads and pavements, street cleaning and our parks and open spaces have all made exceptional improvements. These factors will provide a firm base to address our key challenges.

## **Haringey's Partnership**

The borough will address these key challenges by working in partnership. The needs and aspirations of our residents will be at the centre of the partnership's activity. Our approach is ambitious and multi-disciplinary, integrating spatial planning, transport, social and economic development, housing renewal, active labour market initiatives, a strong cultural policy and a real effort to engage and satisfy our residents as well as our visitors and investors. All are important to Haringey, and this is clearly demonstrated in the membership, vision and priorities of our local strategic partnership.

## **Haringey's Sustainable Community Strategy**

### **Our vision**

The Haringey Sustainable Community Strategy was finalised after the most extensive consultation exercise ever mounted in the borough. Haringey's citizens told us that what they valued most was the borough's diversity and our vision reflects this.

**“A place for diverse communities that people are proud to belong to”.**

Our Local Area Agreement will take forward the six key outcomes set out in the Strategy to deliver that vision:

### **People at the heart of change**

To meet the needs of our growing and changing population, we need more homes, more jobs, more schools and community facilities. Our challenge is to meet this demand by creating cohesive, sustainable and attractive communities, where people want to live, work, invest and do business. Those neighbourhoods that suffer acute long-term poverty and deprivation will be linked and integrated with the new developments, housing investment and the opportunities this offers, to create places in which people are proud to live, where they can settle and make a success of their lives.

We will capitalise on our location to generate inward investment, centred on our clusters of particularly successful business activity, including cultural and creative



industry in Wood Green, and food and drink production. We will improve our transport connections to increase access to the opportunity areas of Stratford and Stansted, as well as the City, so that all our people can share in London's success.

We have made great strides with our Better Haringey environmental clean-up campaign tackling litter, fly-tipping and graffiti, and our parks improvement programme winning eight Green Flags, the joint highest in London.

We want to continue those efforts, using innovation and the support of residents and businesses, so that Haringey's streets, parks and open spaces are greener, cleaner, more welcoming and safer. Our aim is to ensure that those areas of greatest challenge improve to become as good as the best.

### **A sustainable future**

While we must build to meet need, we must do so in a way that meets the challenge of climate change. Haringey wants to manage its environmental resources more effectively and protect our heritage, biodiversity and open space.

The Haringey Strategic Partnership has begun this effort with the Greenest Borough strategy, now being finalised. It sets challenging targets for sustainable development and reducing our carbon footprint, with the council and partners taking the lead.

While encouraging all households to cut energy use, we will continue to tackle fuel poverty, ensuring that the poorest and most vulnerable members of our community get the assistance they need. Our recycling rate has now topped 25 per cent for the first time; we will continue to encourage and support recycling and waste minimisation, ensuring our efforts address the biggest challenges.

We want our children to be Haringey's first "green generation". We already have more school travel plans than any other London borough; we will continue to improve public transport and encourage walking and cycling, promoting healthier lifestyles. This will also help tackle social exclusion, make our streets safer and reduce harmful emissions.

## **Economic vitality and prosperity for all**

Too many in our community have not been able to share in the capital's prosperity. Haringey ranks 18<sup>th</sup> in the latest Index of Multiple Deprivation, and poverty and low pay have a particularly high impact upon the life chances of our children and young people. We know that child poverty is an issue for the borough. The Income Deprivation Affecting Children Index 2007 shows that Haringey has the fifth highest level of child poverty across London. We are developing our own child poverty strategy to support the regional strategy emerging through the 2020 London Child Poverty Commission.

With 69 per cent adult employment, compared with 74 per cent nationally, Haringey has to get 16,600 people into jobs to meet our 80 per cent employment target. We have a significant skills deficit, and although exam results have improved at twice the national average since 2001, there is more to be done to ensure that children and their families are equipped with the right skills and qualifications to help them make a success of their lives. We have begun to tackle these challenges through the innovative Haringey Guarantee, a public/private partnership programme where priority groups are targeted for training and guaranteed job interviews with local employers. Families into Work will be a key project of the Haringey Guarantee – a special family focused dimension to the Guarantee.

The vision for the Families into Work project is to improve the life chances of people in Northumberland Park by working with families to identify and provide the services needed to enable parents to take up paid work and for children to achieve success in education and develop the skills and desire to obtain work with career prospects. Families into Work will be an innovative pilot project focusing on families in a specific neighbourhood. This will test out an approach that is replicable and scaleable, based on better use and co-ordination of neighbourhood assets - schools, children's centres, community resources.

We will maintain and extend this work, combining our employment and skills programmes to give local people the skills they need to secure sustainable employment. We will also focus on increasing in-work benefit uptake, and on income

maximisation, debt counselling and other social inclusion initiatives for those unable to work.

### **Safer for all**

Although recorded crime has fallen by 13.5 per cent over the past year, Haringey remains a high-volume crime area, with burglary, theft from the person and theft from motor vehicles particularly prevalent. Crime is consistently listed as residents' top concern. We have, however, made exceptional progress on this and our most recent residents survey shows that residents feel safer than in previous years and safer than the rest of London, although we also know that young people in Haringey are somewhat more fearful of crime than the rest of London.

While the fear of crime has diminished, our challenge remains two-fold: To continue to address this perception gap through better and more targeted communications; and to tackle persistent problems, including anti-social behaviour, domestic violence, drugs, violence and acquisitive crime.

We will help vulnerable people with extra security, and make sure that young people are engaged in positive activities with increased education, training and employment opportunities as an alternative to crime. More people are entering drug treatment, and we will encourage that trend.

We will address the under-reporting of crime among certain groups, for example young people, some ethnic minorities and victims of hate crime, and tackle particular issues among the borough's newer communities.

### **Healthier communities with a better quality of life**

On average Haringey residents still die younger than in England as a whole, and there are substantial health inequalities within the borough. In some of our most deprived areas there is a gap of eight years in life expectancy for men, compared to the most affluent areas.

Our Well-being Strategic Framework aims to enable people to live longer and healthier lives in all parts of Haringey. We will increase opportunities for older people to live

independently, with extra support for carers – some 16,000 people carrying out unpaid work valued at £184.2 million a year.

We will also focus on increasing physical activity, reducing smoking and alcohol-related harm; and improving mental health and developing support services for vulnerable people.

We will also prioritise improving outcomes for young people growing up in households experiencing high levels of poverty.

Housing need has been increasing in Haringey and the levels of homelessness are among the highest in London. We have more than 5,000 households in temporary accommodation, and one in five households is overcrowded. The challenge is compounded by high prices and rents. To meet our ambitions and resident aspiration we need to reduce reliance on temporary accommodation. Our priority is therefore to increase the supply of housing, ensuring that there is greater market choice with more family sized and affordable homes. We also want to improve the quality of Haringey's housing stock, achieving the Decent Homes Standard.

### **People and customer focused**

Finally, the council and our partners will continue to transform the borough's services and facilities, focusing on customer aspirations, user experience coupled with a comprehensive assessment of needs and analysis of relevant evidence, to meet the diverse expectations and requirements of our residents.

We will engage in targeted consultation and dialogue, using community participation and civic engagement to ensure that decisions accord with citizens' aspirations. Customer perceptions, user experience and insight, together with supporting data and intelligence, will be at the heart of service transformation and delivering value for money. We will build on initiatives such as our Learning Disabilities partnership, the Older Peoples Forum, with service user representatives, our participatory budgeting exercises at our Area Assemblies and our active Youth Council.

In appropriate areas we will develop individualised budgets and self-directed support.

Haringey has a strong and growing voluntary, community and faith sector, which plays a critical part in our Strategic Partnership and a vital role in connecting with hard to reach communities. Working together we will encourage volunteering and wider participation in local life, to bring our communities and generations together and impart new skills and wider horizons for the socially isolated and excluded.

# Putting our LAA into action

## A performance management framework for the Haringey Strategic Partnership

Haringey's vision and ambitions are supported by a thorough assessment of the borough's needs and a clear understanding of our resident's perceptions. The borough's progress in achieving these ambitions will be monitored through an effective performance management system that makes outcomes for residents paramount. The Haringey Strategic Partnership has now agreed a new performance management framework to enable this. This framework addresses the demands of the new Comprehensive Area Assessment, the new national indicators and requirements around the LAA that were introduced by the Local Government Act 2007.

This framework will enable an overview of partnership performance and will be used to inform the commissioning and funding of projects to deliver the LAA. This will be based upon:

- An understanding of the existing and future needs of the community that is used to inform the activity the partnership undertakes to achieve the required outcomes;
- Effective arrangements to identify, manage and overcome the risks and barriers to achieving successful outcomes.

## The Performance Management Group and the Partnership Theme Boards

The Haringey Strategic Partnership has put in place arrangements for:

- Regular reporting to the high level Performance Management Group<sup>1</sup> to give them a clear overview of progress across the whole LAA, enabling them to make strategic and timely decisions.
- Each Partnership Theme Board taking responsibility for:

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<sup>1</sup> This comprises the Council Leader, who chairs this group, the Chief Executives of the Council, the PCT and the Voluntary Sector, the District Manager for Job Centre Plus and Haringey's Borough Commander from the Metropolitan Police Service.

- Developing the action plans, to support the delivery of the LAA. This will be done by the end of April 2008;
- Ensuring that they achieve their specific LAA targets/outcomes;
- Commissioning of and accountability for the projects and financial management;
- Taking the necessary remedial action where outcomes are at risk and bringing performance up to scratch.

The Partnership Theme Boards will have the support they need to enable them to take on this more developed role. There will be regular monitoring to ensure that the Partnership Theme Boards are meeting the required outcomes and that projects are delivered on target.

### **The Area Based Grant**

A partnership approach has been taken in the allocation of the Area Based Grant, and the allocation for 2008/9 was agreed through the Haringey Strategic Partnership in March. This will be reviewed through the partnership in September 2008, in line with our priorities as set out in the Sustainable Community Strategy and the LAA.

### **The voluntary and community sector**

Haringey's voluntary and community sector are at the heart of the strategic partnership. They have their place on the high level Performance Management Group described above and have overseen the development of the LAA. Haringey's voluntary sector receives more than £14 million funding each year. This is a significant sum and as such the voluntary sector plays a major role in delivering the borough's social and community programmes. As well as this overarching role, Haringey's voluntary sector have a critical part to play in connecting the partnership to hard to reach communities, tackling social exclusion and promoting social cohesion.

### **Equalities and cohesion**

Haringey has a broad and inclusive strategic partnership that effectively represents and successfully incorporates diversity of the borough, including our dynamic voluntary sector. Through working together, coupled with effective and accountable leadership, we have in place the range of agencies and organisations to deliver the changes we want to bring about. We will ensure that our efforts continue to meet the needs of our changing and cosmopolitan community. Haringey Council is leading a new Community Cohesion Forum that will bring Haringey's many communities together – including communities of race, ethnicity, faith, age, and sexuality. The forum will provide all of us with a chance to make connections, foster understanding, address shared challenges and solve common problems.

Haringey's Local Area Agreement will play a key part in encouraging effective and productive community relations and bringing benefits to our all the community . An equalities impact assessment has been undertaken on our choice of LAA indicators; this has found that these will have overwhelmingly positive effects upon Haringey's many communities. The equalities impact assessment addressed:

- Age
- Disability
- Ethnic origin, nationality, national origin, race
- Gender
- Religion or belief
- Sexual orientation; and
- Income/deprivation.

The impact assessment has demonstrated that the LAA will address the specific local needs of particular equalities groups and reduce the barriers to equality and promote social justice in Haringey.

## **Putting the community at the heart of decision making**

A new Community Link Forum has been established and an election process is underway to determine those who will become community representatives on the partnership. There has been a huge interest in these elections and this will serve to



strengthen the whole partnership. This is extremely encouraging and the partnership is heartened by the level of involvement.

Understanding and acting on what Haringey's citizens think about the services they receive and meeting their hopes and aspirations will be a key part of transforming service delivery within the respective organisations of the partnership. The LAA puts user perceptions and experience at centre stage.

## **Our other strategies and plans**

The Council and the partnership have in place the plans and strategies that will help deliver the key priorities for Haringey. There is a robust framework and guidance for the development of plans and strategies. This framework ensures that strategies build on key linkages, are integrated into partnership working, are aligned with and help to deliver the LAA and are subject to regular review and evaluation, tying into the overall performance management system. Our major plans and strategies are aligned with the LAA evidence base that has been developed to support this narrative.

## **Conclusion**

This new LAA is a three year commitment that allows Haringey Strategic Partnership to further address the challenges we have identified locally and prioritised here for collective action. It reflects our unique circumstances in terms of Haringey's communities, our place regionally within the Capital, nationally and globally. This LAA also provides us with greater opportunities to build on the successful partnership working that currently takes place within Haringey Strategic Partnership. By committing to this LAA we aim not only to achieve the improvements that we have set

ourselves in the outcomes framework but to achieve these within the context of our long term ambitions as set out in our Sustainable Community Strategy.

# LAA Outcomes Framework

## Haringey Strategic Partnership's Local Area Agreement 2008/09 - 2010/11

\* Designated indicators / targets

\*\* NI 153 and 117 form the basket of Haringey's WNF indicators

<b>National Outcome: Stronger Communities</b>								
<b>NI :</b>	<b>National Indicator</b>	<b>Sustainable Community Strategy Priority</b>	<b>Baseline</b>	<b>2008/09 Target</b>	<b>2009/10 Target</b>	<b>2010/11 Target</b>	<b>Partners (* denotes where lead partner is not the council)</b>	<b>Thematic Board</b>
<b>1*</b>	% of people who believe people from different backgrounds get on well together in their local area *	People at the heart of change	78% 06/07 BVPI survey (baseline will be revised as part of year 1 refresh, when place survey data is available)	81%	82%	84%	Council - Sharon Kemp; TPCT; Police; CONEL; VCS; HAVCO	PMG
<b>4*</b>	% of people who feel that they can influence decisions in their locality*	People and customer focused	41% 06/07 BVPI survey(baseline will be revised as part of year 1 refresh, when place survey data is available)	43%	44%	45%	Council - Sharon Kemp; TPCT; Police; CONEL; VCS; HAVCO	PMG

<b>National Outcome: Stronger Communities</b>								
<b>NI :</b>	<b>National Indicator</b>	<b>Sustainable Community Strategy Priority</b>	<b>Baseline</b>	<b>2008/09 Target</b>	<b>2009/10 Target</b>	<b>2010/11 Target</b>	<b>Partners (* denotes where lead partner is not the council)</b>	<b>Thematic Board</b>
<b>6*</b>	Participation in regular volunteering *	People at the heart of change	Target deferred until 2009, when a statistically significant improvement will be agreed as part of year 1 refresh.				HAVCO* - Naeen Sheik Council; VCS; Police; TPCT	PMG
<b>Local</b>	NI 7: Environment for a thriving third sector	People at the heart of change	Baseline not available, to be set with targets as part of year 1 refresh				HAVCO* - Naeen Sheik Council; VCS; Police; TPCT	PMG
<b>8*</b>	Adult participation in sport *(2007 – 2010 stretch target)	Healthier people with a better quality of life	22.9% (06/07 Active People Survey)	22.90%	26.90%	27.9% provisional	Council - Phung Mun (Sport England reports); TPCT; VCS	Well-being Partnership

<b>National Outcome: Safer Communities</b>								
<b>NI:</b>	<b>National Indicator</b>	<b>Sustainable Community Strategy Priority</b>	<b>Baseline</b>	<b>2008/09 Target</b>	<b>2009/10 Target</b>	<b>2010/11 Target</b>	<b>Partners (* denotes where lead partner is not the council)</b>	<b>Thematic Board</b>
<b>15*</b>	Serious crime rate *	Safer for all	Baseline and targets to be set as part of year 1 refresh				Police* - Richard Wood Council; TPCT; Fire Brigade; VCS	Safer Communities
<b>16*</b>	Serious acquisitive crime *	Safer for all	39.8 per 1000 residents (8971) 2007/08 baseline	37.8 per 1000 residents (8523)	37 per 1000 residents (8254)	35.4 per 1000 residents (7985)	Police* - Richard Wood Council; TPCT; Fire Brigade; VCS	Safer Communities
<b>21*</b>	Dealing with local concerns about ASB and crime by the local council and police - proxy % who feel well informed about what the council is doing to tackle ASB *	Safer for all	24% (very or fairly well informed 06/07 BVPI survey)	24%	26%	28%	Police* - Richard Wood; Council; HfH; Courts	Safer Communities
<b>35*</b>	Building resilience to violent extremism *	Safer for all	1	2	3	3	Council _ Sharon Kemp; Police; VCS; Mosques and Muslim Community	Safer Communities
<b>39*</b>	Alcohol-harm related hospital admission rates *	Safer for all Healthier people with a better quality of life.	1342 (06/07)	1% point reduction 1579	1% point reduction 1713	1% point reduction 1824	TPCT* - Tracey Baldwin; DAAT; Council; Police; probation; VCS	Well-being Partnership

<b>National Outcome: Safer Communities</b>								
<b>NI:</b>	<b>National Indicator</b>	<b>Sustainable Community Strategy Priority</b>	<b>Baseline</b>	<b>2008/09 Target</b>	<b>2009/10 Target</b>	<b>2010/11 Target</b>	<b>Partners (* denotes where lead partner is not the council)</b>	<b>Thematic Board</b>
<b>40*</b>	Drug users in effective treatment *	Safer for all	2006/07 781 2007/08 estimated at 883	8% (954) increase on 07/08 baseline	14% (1011) increase on 07/08 baseline	20% (1072) increase on 07/08 baseline	TPCT* - Tracey Baldwin; DAAT; Police; MHT; VCS; Probation	Safer Communities
<b>Local</b>	Number of incidents of domestic violence that result in sanction detections (2007-2010 stretch target)	Safer for all Healthier people with a better quality of life.	652 (06/07)	770 or 36%	813 or 38%	Stretch target to end in 09/10	Police* - Richard Wood; Council; DVF; Courts	Safer Communities
<b>Local</b>	Repeat victimisation of domestic violence (2007-2010 stretch target)	Healthier people with a better quality of life.	201 (05/06)	176	156	156	Police* - Richard Wood; Council; DVF; Courts	Safer Communities
<b>Local</b>	Reduction in personal robbery (2007-2010 stretch target)	Safer for all	1919	N/A	4915	Stretch target to end in 09/10	Police* - Richard Wood; Council; BT Police; Victim Support; schools	Safer Communities

<b>National Outcome: Children and Young People</b>								
<b>NI:</b>	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Partners (* denotes where lead partner is not the council)	Thematic Board
<b>Be Healthy</b>								
<b>51*</b>	Effectiveness of CAMHS services *	Healthier people with a better quality of life	13	13	15	16	Council - Sharon Shoesmith; MH providers; MHT	Children and Young People
<b>Local</b>	NI 53: Prevalence of breastfeeding at 6-8 weeks from birth	Healthier people with a better quality of life	1) 40% (07/08) 2) 0% (07/08)	1)50% 2)85%	1)50.1% 2)90%	1)52.9% 2)95%	TPCT* - Tracey Baldwin	Children and Young People
<b>56*</b>	Obesity among primary school age children in year six *	Healthier people with a better quality of life	24% (07/08)	24%	24%	24%	Council - Sharon Shoesmith; TPCT; Schools	Children and Young People
<b>Local</b>	Increase the % of children immunised by the second birthday (MMR)	Healthier people with a better quality of life	82 % (06/07) 55% (07/08)	80%	85%	90%	TPCT* - Tracey Baldwin	Children and Young People
<b>Local</b>	Number of schools achieving healthy schools status (2007 – 2010 stretch target)	Healthier people with a better quality of life	13%	75%	85%	Stretch target to end in 09/10	Council - Sharon Shoesmith; TPCT; Schools	Children and Young People
<b>Stay Safe</b>								

<b>National Outcome: Children and Young People</b>								
<b>NI:</b>	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Partners (* denotes where lead partner is not the council)	Thematic Board
<b>Local</b>	Victim support services for children and young people	Safer for all	1403 (07/08 up to 19 receive contact from victim support	10% (increase)	Year 2 and 3 targets to be set as part of year 1 refresh		Council - Sharon Kemp; Police; Victim Support	Safer communities
<b>60*</b>	Core assessments for children's social care that were carried out within 35 working days of their commencement *	Safer for all	84% (07/08)	86%	88%	90%	Council - Sharon Shoesmith	Children and Young People
<b>Enjoy and Achieve</b>								
<b>79*</b>	Achievement of level two qualifications by aged 19 *(2007-2010 stretch target)	Economic vitality and prosperity shared by all	66% (06/07)	68%	68.5%	74.3%	Council - Sharon Shoesmith; CONEL; LSC	Children and Young People
<b>Enjoy and Achieve</b>								
<b>(Attainment targets for academic year 2008/09)</b>								



<b>National Outcome: Children and Young People</b>								
<b>NI:</b>	<b>National Indicator</b>	<b>Sustainable Community Strategy Priority</b>	<b>Baseline</b>	<b>2008/09 Target</b>	<b>2009/10 Target</b>	<b>2010/11 Target</b>	<b>Partners (* denotes where lead partner is not the council)</b>	<b>Thematic Board</b>
<b>72</b>	Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy PSA 10	Economic vitality and prosperity shared by all	41.2%	48.0%			Council - Sharon Shoesmith	Children and Young People
<b>73</b>	Achievement at level 4 or above in both English and Maths at Key Stage 2 (Threshold) PSA 10	Economic vitality and prosperity shared by all	67%	75%			Council - Sharon Shoesmith	Children and Young People
<b>74</b>	Achievement at level 5 or above in both English and Maths at Key Stage 3 (Threshold) PSA 10	Economic vitality and prosperity shared by all	57%	66%			Council - Sharon Shoesmith	Children and Young People
<b>75</b>	Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths (Threshold) PSA 10	Economic vitality and prosperity shared by all	37.4%	50%			Council - Sharon Shoesmith	Children and Young People
<b>83</b>	Achievement at level 5 or above in Science at Key Stage 3 DCSF DSO	Economic vitality and prosperity shared by all	61%	70%			Council - Sharon Shoesmith	Children and Young People

<b>National Outcome: Children and Young People</b>								
<b>NI:</b>	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Partners (* denotes where lead partner is not the council)	Thematic Board
<b>87</b>	Secondary school persistent absence rate DCSF DSO	Economic vitality and prosperity shared by all	7.2%	6.3%			Council - Sharon Shoemith	Children and Young People
<b>92</b>	Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest PSA 11	Economic vitality and prosperity shared by all	40.5%	33.4%			Council - Sharon Shoemith	Children and Young People
<b>93</b>	Progression by level 2's in English between Key Stage 1 and Key Stage 2	Economic vitality and prosperity shared by all	84.5%	90.0%			Council - Sharon Shoemith	Children and Young People
<b>94</b>	Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2 PSA 11	Economic vitality and prosperity shared by all	74.7%	86.0%			Council - Sharon Shoemith	Children and Young People
<b>95</b>	Progression by 2 levels in English between Key Stage 2 and Key Stage 3 PSA 11	Economic vitality and prosperity shared by all	35.7%	41.0%			Council - Sharon Shoemith	Children and Young People
<b>96</b>	Progression by 2 levels in Maths between Key Stage 2 and Key Stage 3 PSA 11	Economic vitality and prosperity shared by all	55.0%	61.0%			Council - Sharon Shoemith	Children and Young People

<b>National Outcome: Children and Young People</b>								
<b>NI:</b>	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Partners (* denotes where lead partner is not the council)	Thematic Board
<b>97</b>	Progression by 2 levels in English between Key Stage 3 and Key Stage 4 PSA 11	Economic vitality and prosperity shared by all	55.5%	65.0%			Council - Sharon Shoesmith	Children and Young People
<b>98</b>	Progression by 2 levels in Maths between Key Stage 3 and Key Stage 4 PSA 11	Economic vitality and prosperity shared by all	36.4%	42.0%			Council - Sharon Shoesmith	Children and Young People
<b>99</b>	Children in care reaching level 4 in English at Key Stage 2 PSA 11	Economic vitality and prosperity shared by all	52%	64%			Council - Sharon Shoesmith	Children and Young People
<b>100</b>	Children in care reaching level 4 in Maths at Key Stage 2 PSA 11	Economic vitality and prosperity shared by all	43%	64%			Council - Sharon Shoesmith	Children and Young People
<b>101</b>	Children in care achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and Maths) PSA 11	Economic vitality and prosperity shared by all	12.5%	18%			Council - Sharon Shoesmith	Children and Young People
<b>Make a Positive Contribution</b>								
<b>111*</b>	First time entrants to the Youth Justice System aged 10-17 *	Safer for all	Baseline figure 2006 - 450 End of year figure 2007 - 373	Targets to be set as part of year 1 refresh			Council - Sharon Kemp; Police; CPS	Safer Communities

<b>National Outcome: Children and Young People</b>								
<b>NI:</b>	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Partners (* denotes where lead partner is not the council)	Thematic Board
<b>112*</b>	Under 18 conception rate *	Healthier people with a better quality of life	64 per 1,000 aged 15-17 (07/08)	5.3% (59)	18.1% (51)	Target to be agreed at refresh	Council - Sharon Shoemith; TPCT	Children and Young People
<b>113*</b>	Prevalence of Chlamydia in under 20 year olds *	Healthier people and a better quality of life	2006/2007 out turn was 600 (screening)	15% (screened or tested)	16%	17%	TPCT* - Tracey Baldwin; Council; CONEL	Children and Young People
<b>Economic Wellbeing</b>								
<b>116*</b>	Proportion of children in poverty *	Healthier people and a better quality of life	36.4% April 2007 - still provisional	34.5	32.5	30.5	Council - Sharon Shoemith (DWP reports)	Children and Young People
<b>117*</b>	16 to 18 year olds who are not in education, training or employment (NEET) * (2007-2010 stretch target)**	Economic vitality and prosperity shared by all	11.60%	11%	10.40%	8.9%	Council - Sharon Shoemith; LSC	Children and Young People

<b>National Outcome: Adult Health and Wellbeing</b>								
<b>NI:</b>	<b>National Indicator</b>	<b>Sustainable Community Strategy Priority</b>	<b>Baseline</b>	<b>2008/09 Target</b>	<b>2009/10 Target</b>	<b>2010/11 Target</b>	<b>Partners (* denotes where lead partner is not the council)</b>	<b>Thematic Board</b>
<b>Local</b>	NI 119 Self reported measure of peoples overall health and well being	Healthier people with a better quality of life	Baseline and targets to be set as part of year 1 refresh				TPCT* - Tracey Baldwin	Wellbeing Partnership
<b>121*</b>	Mortality rate from all circulatory diseases at ages under 75 *	Healthier people with a better quality of life	98 per 100,000 (07/08)	94	93	92	TPCT* - Tracey Baldwin; Council	Wellbeing Partnership
<b>123*</b>	Stopping Smoking *	Healthier people and a better quality of life	06/07 1872 4-week quitters (not per 100,000)	1008 per 100,000	1008	1008	TPCT* - Tracey Baldwin; Council	Wellbeing Partnership
<b>125*</b>	Achieving independence for older people through rehabilitation /intermediate care * -delayed until Oct 2008 (provisional)	Healthier people and a better quality of life	78%	79%	80%	81%	Council - Phung Mun; MHT; VCS; TPCT	Wellbeing Partnership
<b>126*</b>	Early access for women to maternity services *	Healthier people with a better quality of life	07/08 baseline to be confirmed	50%	60%	80%	TPCT* - Tracey Baldwin; Council; providers of maternity services	Children Young People's
<b>Local</b>	NI 127 Self reported measure of social care users	Healthier people with a better quality of life	Baseline and targets to be set as part of year 1 refresh				Council - Phung Mun	Wellbeing Partnership

<b>National Outcome: Adult Health and Wellbeing</b>								
<b>NI:</b>	<b>National Indicator</b>	<b>Sustainable Community Strategy Priority</b>	<b>Baseline</b>	<b>2008/09 Target</b>	<b>2009/10 Target</b>	<b>2010/11 Target</b>	<b>Partners (* denotes where lead partner is not the council)</b>	<b>Thematic Board</b>
<b>Local</b>	% of HIV-infected patients with CD4 count <200 cells per mm3 at diagnosis -	Healthier people with a better quality of life	2004/05 aggregate 36%	42.10%	40.10%	27.95	TPCT* - Tracey Baldwin; Council; VCS	Wellbeing Partnership
<b>135*</b>	Carers receiving needs assessment or review and a specific carer's service, or advice and information *	Healthier people with a better quality of life	PAF C62 - 14.22% - Delayed until 09/10	14.22%	19.20%	25.00%	Council - Phung Mun; TPCT; MHT; VCS	Wellbeing Partnership
<b>Local</b>	Carbon emissions from vulnerable private households (2007 -2010 stretch target)	Healthier people with a better quality of life	108 tonnes	N/A	376 tonnes	Stretch target to end in 09/10	Council - Niall Bolger	Integrated Housing Board
<b>Local</b>	Number of older people permanently admitted into residential and nursing care (2007 -2010 stretch target)	Healthier people with a better quality of life	131	135	115	Stretch target to end in 09/10	Council - Phung Mun	Wellbeing Partnership
<b>Local</b>	Number of adults permanently admitted into residential and nursing care (2007 -2010 stretch target)	Healthier people with a better quality of life	34	28	20	Stretch target to end in 09/10	Council - Phung Mun	Wellbeing Partnership
<b>Local</b>	Number of accidental dwelling fires (2007 -2010 stretch target)	Healthier people with a better quality of life	248 (05/06)	230	230	Stretch target to end in 09/10	Fire Brigade*; Council; Age Concern; VCS	Wellbeing Partnership

<b>National Outcome: Adult Health and Wellbeing</b>								
<b>NI:</b>	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Partners (* denotes where lead partner is not the council)	Thematic Board
<b>Local</b>	Number of smoking quitters in the N17 area (2007 -2010 stretch target)	Healthier people with a better quality of life	240 (06/07)	300	300	Stretch target to end in 09/10	TPCT* - Tracey Baldwin	Wellbeing Partnership

<b>National Outcome: Tackling Exclusion and Promoting Equality</b>								
<b>No:</b>	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Partners (* denotes where lead partner is not the council)	Thematic Board
<b>140*</b>	Fair treatment by local services - proxy to what extent does your local council treat all types of people fairly *	Healthier people with a better quality of life	70% (a great deal or to some extent Q33 BVPI survey)	71%	72%	74%	Council - Phung Mun; TPCT; MHT; VCS; Faith groups	PMG
<b>141*</b>	Number of vulnerable people achieving independent living *	Healthier people with a better quality of life	07/08 65%.	75%	77%	79%	Council - Phung Mun; TPCT	Wellbeing Partnership
<b>149*</b>	Adults in secondary mental health services in settled accommodation * - delayed until 2009	Healthier people with a better quality of life	Baseline not available, will be added as part of year 1 refresh	1% (increase)	1% (increase)	1% (increase)	Council - Phung Mun; TPCT; MHT; VCS	Wellbeing Partnership

<b>National Outcome: Local Economy</b>								
<b>No:</b>	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Partners (* denotes where lead partner is not the council)	Thematic Board
<b>153*</b>	Working age people claiming out of work benefits in the worst performing neighbourhoods**	Economic vitality and prosperity shared by all	29.1%	27.6%	26.0%	24.4%	JCP* - Walter Steel; Council; CONEL; TPCT; LSC; HAVCO	Enterprise Board
<b>154*</b>	Net additional homes provided *	People at the heart of change	06/07: 1067	1657	1602	1195	Council - Niall Bolger; RSLs; Housing Corporation	Integrated Housing Board
<b>Local I</b>	NI 155 Number of affordable homes delivered (gross)	People at the heart of change	2006/07 204 2007/08 250	340	340	340	Council - Niall Bolger	Integrated Housing Board
<b>156*</b>	Number of households living in temporary accommodation *	Healthier People with a better quality of life	5206 (Dec 2004 baseline)	4,250 (by 31 <sup>st</sup> Dec 2008)	4,000	2,600	Council - Niall Bolger	Integrated Housing Board
<b>Local I</b>	NI 158 % of non-decent council homes	Healthier People with a better quality of life	42.0% (Q3 07/08) 44.67% (06/07), 49.91% (05/06)	42%	36%	30%	Council - Niall Bolger	Integrated Housing Board



<b>National Outcome: Local Economy</b>								
<b>No:</b>	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Partners (* denotes where lead partner is not the council)	Thematic Board
<b>171*</b>	VAT registration rate *	Economic vitality and prosperity shared by all	Baseline and targets will be set as part of year 1 refresh				Council - Niall Bolger; North London Business; North London Chamber of Commerce; greater London Enterprise; Business Link for London	Enterprise Board
<b>Local I</b>	Adults achieving a Skills for Life qualification and entered employment and those gaining a qualification in the workplace	Economic vitality and prosperity shared by all	LSC baseline not available, baseline and targets to be set as part of year 1 refresh				Council - Niall Bolger; LSC	Enterprise Board
<b>Local I</b>	Adults achieving a full level two qualification and entered employed and those gaining a qualification in the workplace	Economic vitality and prosperity shared by all	LSC baseline not available, baseline and targets to be set as part of year 1 refresh				Council - Niall Bolger; LSC	Enterprise Board

<b>National Outcome: Local Economy</b>								
<b>No:</b>	National Indicator	Sustainable Community Strategy Priority	Baseline	2008/09 Target	2009/10 Target	2010/11 Target	Partners (* denotes where lead partner is not the council)	Thematic Board
<b>Local</b>	Number of registered Haringey Guarantee participants with a completed better off calculation	Economic vitality and prosperity shared by all	Baseline and targets will be set as part of year 1 refresh				Council - Niall Bolger	Enterprise Board
<b>Local</b>	Number of people from the worst twelve wards helped into sustained work (2007-2010 stretch target)	Economic vitality and prosperity shared by all	39 JSA 43 lone Parents	40 JSA 33 Lone Parents	41 (JSA) 34 (Lone Parents)	Stretch target to end in 09/10	Council - Niall Bolger; JCP	Enterprise Board
<b>Local</b>	Number of people on incapacity benefit for more than six months helped into sustained work (2007-2010 stretch target)	Economic vitality and prosperity shared by all	7	85	88	Stretch target to end in 09/10	Council - Niall Bolger; JCP	Enterprise Board

<b>National Outcome: Environmental Sustainability</b>								
<b>NI:</b>	<b>National Indicator</b>	<b>Sustainable Community Strategy Priority</b>	<b>Baseline</b>	<b>2008/09 Target</b>	<b>2009/10 Target</b>	<b>2010/11 Target</b>	<b>Partners (* denotes lead partner)</b>	<b>Thematic Board</b>
<b>186*</b>	Per capital CO2 emissions in the LA area *	An environmentally sustainable future	5.0 tonnes per capita (Defra 2005) Proposed spatial level-Unitary	3.6% reduction against baseline (0.18 tonnes per capita)	7.4% reduction against baseline (0.37 tonnes per capita)	11.0% reduction against baseline (0.55 tonnes per capita)	Council - Niall Bolger	Better Places
<b>187*</b>	Tackling fuel poverty - people receiving income based benefits living in homes with a low energy efficiency rating * - proxy measure 'number of households to benefit from energy efficiency measures'	Healthier people and a better quality of life Environmentally sustainable future	April – December 2006 : 316 April – December 2007: 1683	1000 (households) - based on proxy	500 (households) - based on proxy	500 (households) - based on proxy	Council - Niall Bolger; EAGA; British Gas; Fire Service; TPCT; Police; metropolitan Support Trust; Age Concern	Integrated Housing Board
<b>192*</b>	Household waste recycled and composted * (2007-2010 stretch target)	An environmentally sustainable future	2006/07 24.72% 2007/08 25.37%	28%	32%	35 %	Council - Niall Bolger; North London Waste Authority; Greater London Authority	Better Places
<b>195*</b>	Improved street and environmental cleanliness * (levels of graffiti, litter, detritus and fly-posting)	People at the heart of change	2006/07 a. 21% b. 32% c. 3% d. 3%	a.12% b. 24% c. 3% d. 2%	a. 12% b. 24% c. 3% d. 2%	a. 12% b. 24% c. 3% d. 2%	Council - Niall Bolger; Enforcement services; Police; probation	Better Places

<b>National Outcome: Environmental Sustainability</b>									
<b>NI:</b>	<b>National Indicator</b>	<b>Sustainable Community Strategy Priority</b>	<b>Baseline</b>	<b>2008/09 Target</b>	<b>2009/10 Target</b>	<b>2010/11 Target</b>	<b>Partners (* denotes lead partner)</b>	<b>Thematic Board</b>	
<b>Local</b>	Improved street and environmental cleanliness (levels of graffiti, litter, detritus and fly-posting) (2007-2010 stretch target for worst 3 wards)	People at the heart of change	42%	N/A	20%	Stretch target to end in 09/10	Council - Niall Bolger	Better Places	
<b>Local</b>	Number of Green Flag parks (2007-2010 stretch target)	People at the heart of change	2 (06/07)	N/A	12	12	Council - Phung Mun	Better Places	
<b>Local</b>	Number of parks achieving Green pennant status (2007-2010 stretch target)	People at the heart of change	2	N/A	7	7	Council - Phung Mun	Better Places	
<b>Local</b>	The % of people who report they are satisfied or fairly satisfied with local parks & green spaces (2007-2010 stretch target)	People at the heart of change	72%	N/A	77%	Stretch target to end in 09/10	Council - Phung Mun	Better Places	
<b>Local</b>	NI 175 Access to services and facilities by public transport (and other specified models)	An environmentally sustainable future	TfL data not available. Baseline and targets will be set as part of year 1 refresh					Council - Niall Bolger	Better Places
<b>Local</b>	NI 198 Children travelling to school - mode of transport usually used	An environmentally sustainable future	Primary 20.8% Secondary 4.85% (07/08)	Primary 19.5% Secondary 4.8%	Primary 18% Secondary 4.7%	Primary 16.5% Secondary 4.6%	Council - Sharon Shoesmith; Schools	Children and Young People	